

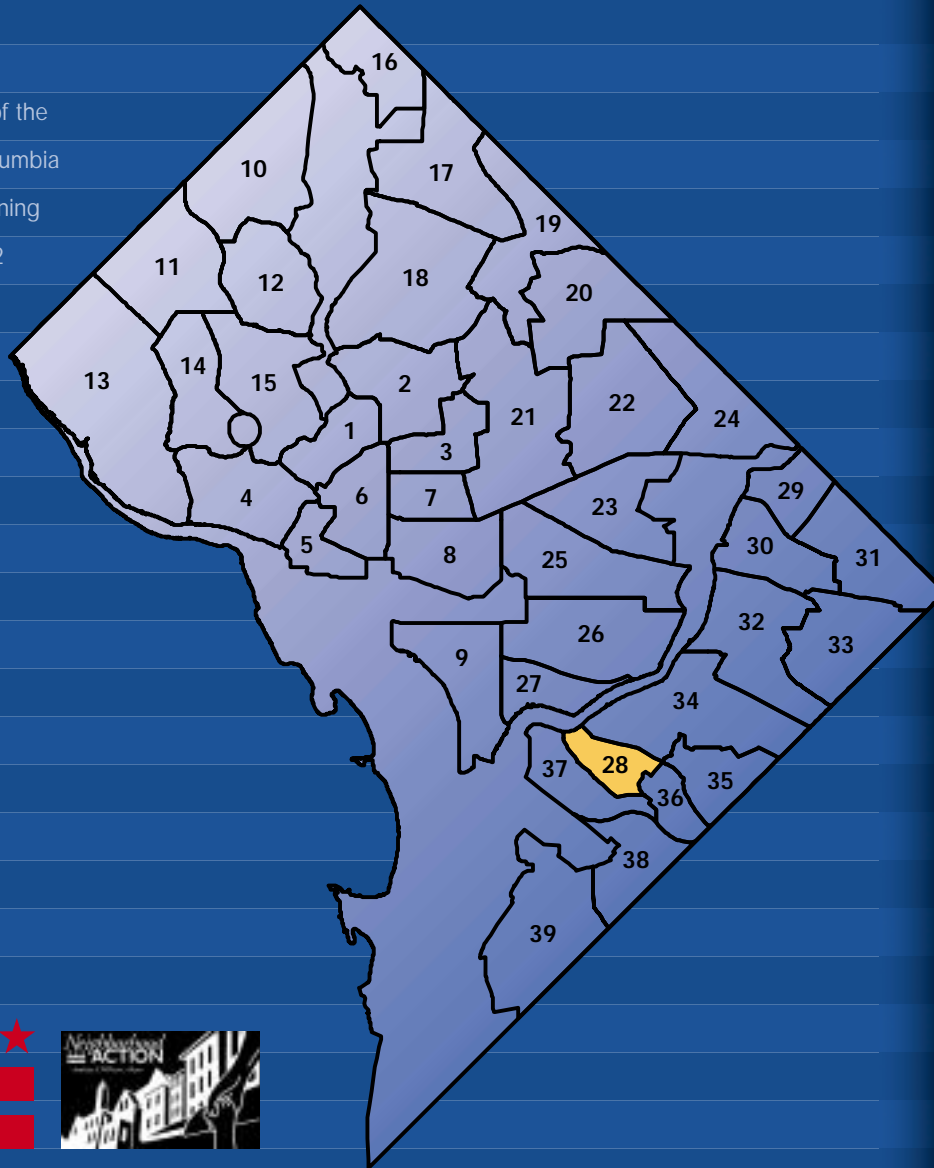
Neighborhood Cluster

28

District of Columbia Strategic Neighborhood Action Plan

Prepared by

Government of the
District of Columbia
Office of Planning
Summer 2002



Anacostia
Historic Anacostia



Acknowledgments

*The following people and groups
deserve special recognition for the
time they dedicated to developing
this plan for Cluster 28:*

Residents of Cluster 28
Cluster 28 Neighborhood Steering Committee
Advisory Neighborhood Commission (ANC) 6C
Ambassador Baptist Church
Anacostia Coordinating Council
Anacostia Economic Development Corporation
Anacostia Garden Club
ARCH Training Center
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Concerned Citizens of Anacostia
East of the River Community Newspaper
Fairlawn Civic Association
Frederick Douglass Neighborhood Council
Marbury Plaza Tenants Association
Sierra Club Environmental Justice Program
Union Temple CDC

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Planning

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Chief Technology Officer

Cover: "The Big Chair"— Martin Luther
King Jr. Avenue SE

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Letter From the Mayor



Dear Resident,

I am very proud to present the Strategic Neighborhood Action Plan (SNAP) for your Neighborhood Cluster. I personally want to congratulate all the citizens, the citizen and civic associations, the faith community, the Advisory Neighborhood Commissioners, the businesses, and others that helped shape this plan.

I have personally reviewed these plans and am struck by the tremendous amount of work, thought, and commitment that went into their preparation. I value these SNAPs as a way to communicate directly with you, the residents and stakeholders of this marvelous city.

What began at the city-wide level with the first and second Citizen Summits in 1999 and 2001 has been expanded at the neighborhood level through the Neighborhood Planning, Neighborhood Service, and Neighborhood Outreach efforts—all part of the overall Neighborhood *Action* program. Through this triad, I have heard your concerns and priorities directly and have taken measures to respond.

This Strategic Neighborhood Action Plan is not just words on paper. Every agency in my administration has reviewed these plans to see how they might contribute to advancing the priorities and objectives you outlined here. As you know, this was a tough budget year. I instructed agencies to preserve their commitments to addressing your priorities, as they assessed how and where to trim their budgets. What's more, additional funding was provided to specifically accomplish a number of important neighborhood priorities articulated through the SNAPs across the city. This approach includes funding to install an additional 600 litter cans across the city; hire an additional Fire Inspector for every Ward; add another staff person under the Clean City Administrator, who will further the goal of neighborhood cleanliness; hire additional Historic Preservation staff to review projects in historic areas; and more. While not every priority was met, such changes signal tangible evidence of my belief that the business of government starts with the business of the people.

This SNAP document is a first of its kind. It is the first time a major city has coordinated a plan with every neighborhood in the city in a single year. It is the first product of many that will provide citizens with a record of how this government will directly respond to your priorities.

I am excited about this SNAP document and about what it signals for the future of our neighborhoods and our city. I look forward to working with you, my agencies, and other stakeholders to implement the many significant priorities you have identified here. Congratulations, and now the work begins.

Sincerely,

Anthony A. Williams
Mayor

Dear Resident,

Enclosed is your Neighborhood Cluster's Strategic Neighborhood Action Plan (SNAP). I want to personally thank all who contributed to developing this plan and congratulate them for their hard work. Many in your neighborhood devoted considerable time identifying strategies to improve the quality of life in your neighborhood. This effort has helped us—the District government—better partner with you to make concrete improvements in our communities.

Your SNAP is a new kind of "plan for action" because it will not simply sit on a shelf. It is a document that lists key commitments by agencies and includes a timeline for implementation. It is a document whereby the commitments will be tracked by the Mayor's Office of Neighborhood *Action* to ensure that they are followed through to completion. It is an action plan and a foundation of our city's budget.

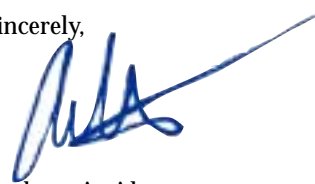
With the same level of deep commitment in developing this plan, I urge you—neighborhood groups, the faith community, businesses, nonprofits, Advisory Neighborhood Commissioners, and others—to help implement the remaining actions. While I know many of you have been active in your neighborhoods for years, implementing specific actions in this plan will help unite government and citizen efforts through its goal of addressing specific priorities identified by your neighbors.

Our work with you in your neighborhoods has just begun! When this process began, your neighborhoods were part of Ward 6; now you are in Ward 8. Your new Ward 8 Neighborhood Planner will work with you and other agency partners on a number of improvements, including implementing the first stages of the Anacostia Waterfront Initiative (AWI), forming streetscape and transportation studies scheduled for the coming year, and

participating in the evolution of the proposed Anacostia Gateway development. Your Neighborhood Planner will continue to be your liaison to the many District projects, including the AWI and the ReStore DC project, which is the new neighborhood commercial improvement program.

I look forward to our continued work with you in your Neighborhood Cluster. Thank you and congratulations once again for all your hard work and dedication in developing this SNAP.

Sincerely,



Andrew A. Altman
Director, Office of Planning

Letter From the Director



Neighborhood Action

Three years ago, Mayor Williams's administration developed a new framework for how the District government would work together with citizens and other partners to make good decisions and to improve our city. This framework was the start of *Neighborhood Action*. The mission of *Neighborhood Action* is to empower citizens to improve their communities by mobilizing and coordinating the resources of government, businesses, nonprofits, the faith community, neighborhood leaders, and the citizens themselves. *Neighborhood Action* has held four Citizen Summits: one in November 1999, a follow-up in January 2000, one in October 2001, and another in December 2001. There were also two Youth Summits to hear from our younger residents. At those public forums, citizens shared their priorities for the city, which helped redefine our District government's priorities at the city-wide level.

It was also realized, however, that there was much work to be done at the neighborhood level. As part of

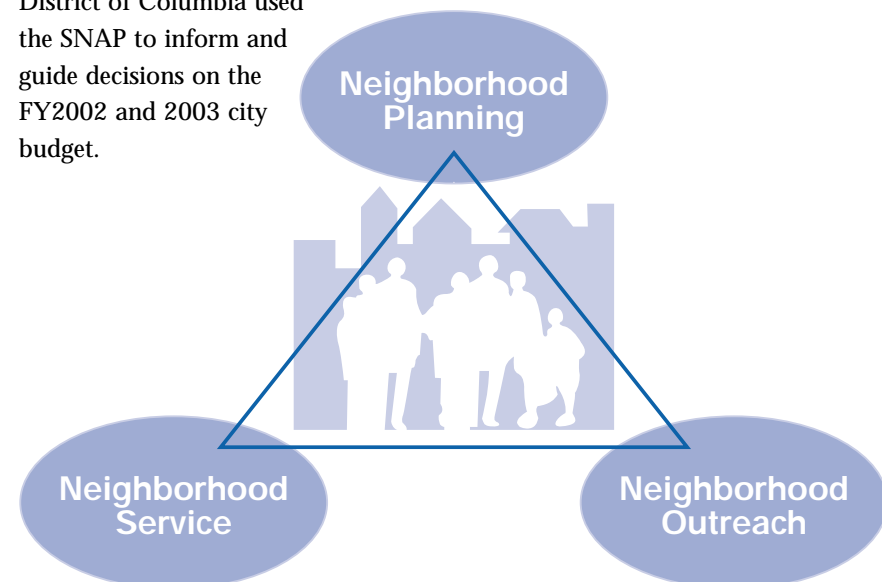
Neighborhood Action, the *Neighborhood Action Triangle* was created—three neighborhood initiatives aimed to identify and then solve neighborhood-specific issues. They are the *Neighborhood Service Initiative*, the *Neighborhood Outreach Program*, and the *Neighborhood Planning Initiative*. **Neighborhood Service** addresses recurring service delivery problems that require the coordinated involvement of more than one agency. **Neighborhood Outreach** holds public meetings, town halls, “coffee with the Mayor,” and other meetings to ensure that this administration stays connected to neighborhood issues. **Neighborhood Planning** has been working with citizens to identify top priority issues and to develop Strategic Neighborhood Action Plans (SNAPs) for each of the 39 Neighborhood Clusters in the city.

Strategic Neighborhood Action Plan

This document is the SNAP for your Neighborhood Cluster. Citizens, citizen groups, businesses, the faith community, Advisory Neighborhood Commissioners, and others helped

develop this plan with the *Neighborhood Planning Initiative* located in the DC Office of Planning (OP).

The SNAP is part of *Neighborhood Action*, which is Mayor Williams's initiative to reengage citizens in the governance of their city and to establish a vision, priorities, and action for your Neighborhood Cluster. For the first time in the District, the SNAP provides residents a process to articulate and begin addressing many of the neighborhoods' most pressing challenges. The government of the District of Columbia used the SNAP to inform and guide decisions on the FY2002 and 2003 city budget.



Introduction

1

Unlike the long-range goals of the Comprehensive Plan, the SNAP identifies near-term goals (i.e., goals for a 2-year period). Through a series of community workshops and task force meetings, community stakeholders identified the priority areas of the Cluster 28 SNAP: Neighborhood Economic Development, Housing and Protection of Historic Resources, Appropriate Development, Clean and Safe Services, and Open Space and Recreation. Those five priorities and the actions recommended to address them reinforce several community concerns identified in the Ward 6 plan (the 1998 Ward 6 Plan includes Anacostia). Progress on each action committed to by a District agency will be tracked through annual status reports by the Office of Neighborhood Action.

Although the SNAP is an independent planning document not tied to the Comprehensive Plan, it could inform residents about how the Comprehensive Plan is updated in the future. Currently, the Mayor and Council are appointing a Comprehensive Planning Task Force representing a broad

cross-section of stakeholders to work with the Office of Planning as it undertakes a review of the current plan and planning process.

The Comprehensive Plan

Throughout the SNAP process, residents asked, “How do Strategic Neighborhood Action Plans relate to the Comprehensive Plan?” While both documents outline a vision for neighborhoods and include concrete and identifiable goals for your community, there are differences in how they are used by District agencies and what the immediacy is of their effect on your neighborhood.

The *Comprehensive Plan for the National Capital* is a long-range (20 years) general policy document that provides overall guidance for the future planning and development of Washington, DC. District agencies use this document as a guide to ensure that their actions reinforce the long-term goals of the city. The Comprehensive Plan was first proposed by the Mayor and adopted by the Council in 1984 and 1985, respectively.

Amendments to the plan are proposed by the Mayor and approved by the Council every 4 years. The plan has been amended in 1989, 1994, and 1998. The plan includes both local and Federal elements and is the only planning document mandated by the Home Rule Act. There are 10 local elements, which together are usually referred to as the “District of Columbia Comprehensive Plan”: General Provisions, Economic Development, Housing, Environmental Protection, Transportation, Public Facilities, Urban Design, Downtown Plan, Human Services, and Land Use.

The Ward 6 plan is one part of the goals for the Comprehensive Plan. It establishes a vision for Ward 6 over 5 years (1999–2004) and highlights eight areas of focus.

A Message From Your Neighborhood Planner

The traditional neighborhood of Anacostia is a fabulous place. It has strong, committed community leadership, attractive houses and businesses, a traditional “small-town” downtown, and beautiful historic buildings. It was a pleasure and an honor to work with this community to develop this Strategic Neighborhood Action Plan (SNAP). This document reflects the wide diversity of opinions, ideas, and priorities held by the residents of Anacostia. Despite busy schedules and hectic personal lives, countless people in your community committed their time on several evenings and weekends to meet and discuss their priorities, fears, and goals for the community. This plan attempts to capture the most important priorities for your community and encourages the building of a partnership with various District government agencies to accomplish these most important goals.

The individuals who participated in making this plan brought to the process an extraordinary commitment to their neighborhood and an intense optimism that they could help create a better future for their neighborhood—one in which they could continue to live, thrive, and advance.

Some of those individuals also brought with them a fair amount of skepticism: they doubted that this plan would make a difference or that anyone would listen to them. But residents came and spoke out in spite of the skepticism. They put aside past disappointments, frustrations, and doubts to participate in creating this plan in the hopes that this process might succeed in making a difference. With this document, I hope you can see that it has.

The priorities for action identified in this plan have resonated throughout the District government at every level. Through the SNAPs, not only have we ensured resident-driven planning, but also, in fact, residents are now driving capital investments, service delivery, and policy initiatives.

I would like to recognize the incredible neighborhood leaders and organizers who were the driving force behind this plan. The committed neighborhood leaders were people from Anacostia and Fairlawn, community activists, community developers, and ANC Commissioners. Those individuals have been tireless in their advocacy for Anacostia, and they deserve special recognition.

To better understand what makes your Neighborhood Cluster special, please read the following sections, which describe both the positive and negative conditions found in your communities, including physical characteristics, demographics, and recent activity in your neighborhood.

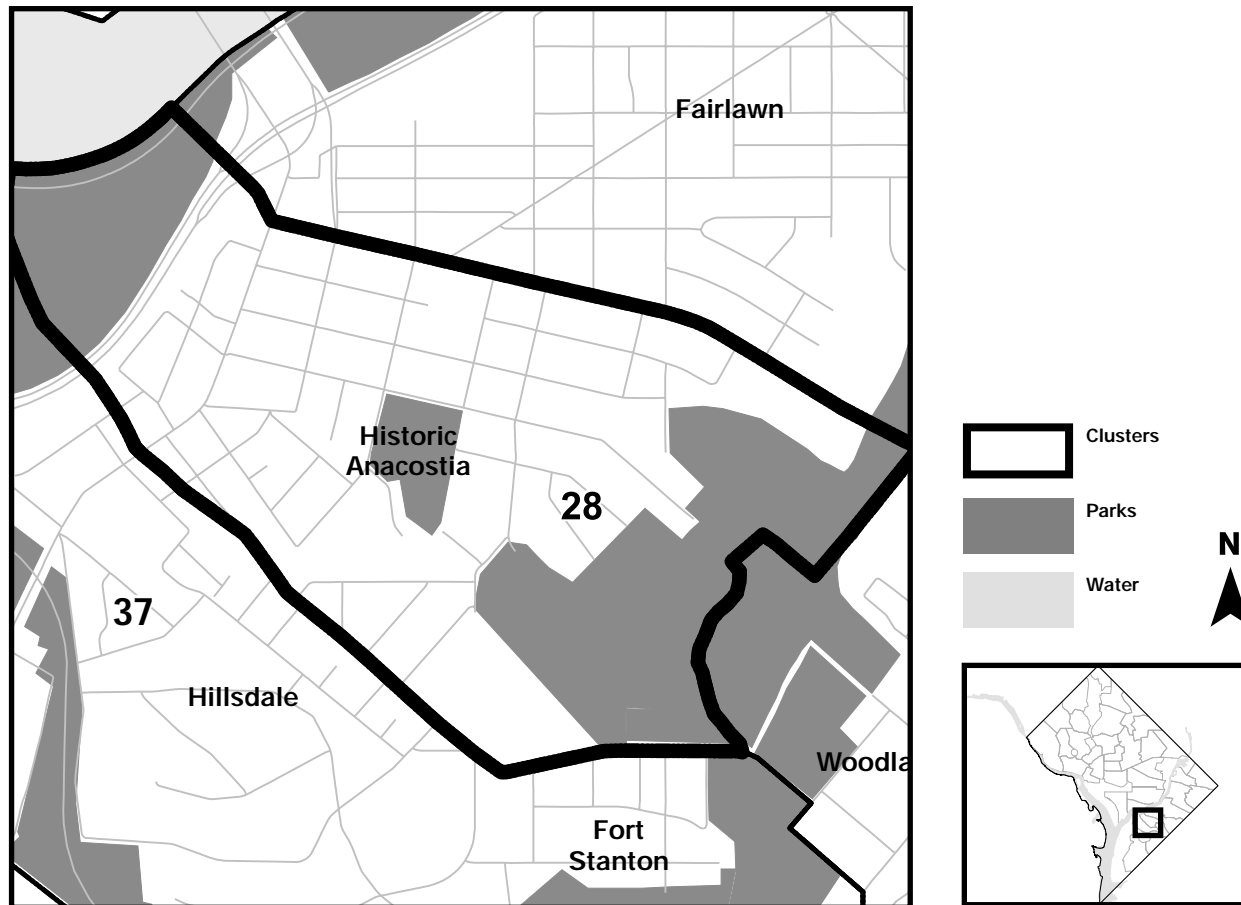
Karina Ricks¹
Neighborhood Planner, Cluster 28

1. This Cluster will have a new Neighborhood Planner. For more information, contact the Office of Planning at 202-442-7600.

State of the Cluster

2

Cluster 28: Anacostia, Historic Anacostia



Cluster 28 Neighborhoods

This document is the first SNAP developed for Neighborhood Cluster 28. Your Neighborhood Cluster is shown on the map and is composed solely of the traditional neighborhood of Anacostia.

Anacostia residents developed this SNAP with the help of the Ward 6 Neighborhood Planner, Karina Ricks. As of January 2001, Cluster 28 became part of Ward 8 in accordance with redistricting associated with the 2000 Census results. Implementation of this plan will progress through the work of the Ward 8 Neighborhood Planner.

Physical Characteristics and Assets

Cluster 28 is bounded on the north by Good Hope Road, on the east by Fort Stanton Park, on the south by Morris Road, and on the west by Anacostia Park East. The Cluster comprises both the historic district of Old Anacostia as well as the remainder of the traditional neighborhood of Anacostia outside of the historic district. It includes the traditional neighborhood commercial main streets of Good Hope Road and Martin Luther King Jr. Avenue, the residential neighborhoods of both historic and contemporary homes, and the National Park Service (NPS) resources of Anacostia Park East and the Frederick Douglass Home.

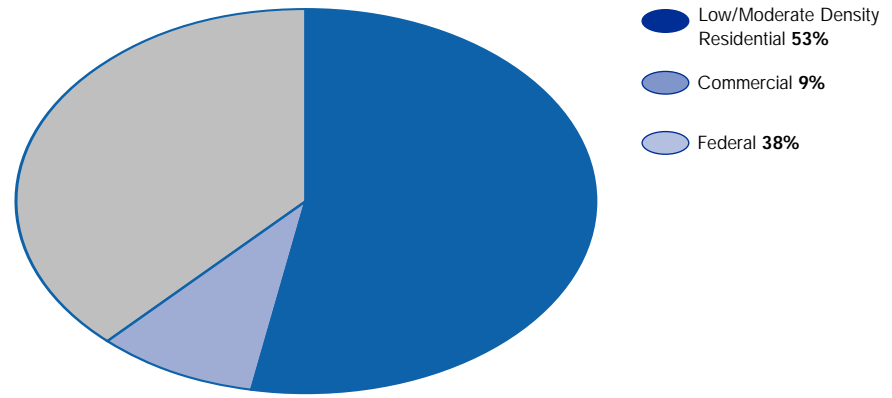
The Cluster has a wide variety of assets. The rich fabric of historic buildings, both residential and commercial, dominates the character of the Cluster and is a source of pride for many residents. The neighborhood has outstanding panoramic views of the Washington skyline including the Capitol Dome and the Washington Monument. The Frederick Douglass Home sits at the heart of the neigh-

borhood upon Cedar Hill and provides one of the most attractive views in the District. The substantial Anacostia Park East provides extensive opportunities for outdoor recreation.

The neighborhood is rich in transportation resources as well. The relatively new Anacostia Metro station provides reliable and heavily used transit service and linkages to the region. Numerous bus lines originate at the Metro station to crisscross the Cluster and the rest of the District east of the Anacostia River. The Anacostia Freeway, I-295, gives the neighborhood ready access to the regional highway system, and the 11th Street and South Capitol Bridges offer quick access to downtown and Capitol Hill.

The neighborhood's historic assets also pose some challenges for modern-day investment. The attractive, narrow traditional streets constrain auto flow and parking and contribute to some congestion in the neighborhood. Many of the old brick sidewalks need frequent repair and maintenance. The traditional commercial buildings are small compared to

Land Uses in Cluster 28



Source: Zoning Data contained in the Central DC GIS Database maintained by DC Office of the Chief Technology Officer, as of April 2002



Anacostia Economic Development Corporation Office, Martin Luther King Jr. Avenue SE



Historic Victorian Homes—Historic Anacostia, U and 13th Streets SE

today's industry standards. In addition, some of the historic houses are suffering from “demolition by neglect” because owners lack resources, training, or motivation to repair and maintain the aging buildings. Nevertheless, the attractiveness and opportunity of the area cannot be denied or underestimated.

A breakout of the types and corresponding percentages of land uses for this Cluster is shown on the pie chart on the previous page.

Some highlights of Cluster 28's assets and features are as follows:

- *Proximity to the Anacostia River waterfront.*
- *Ample and attractive green spaces in Anacostia Park East.*
- *Rich historic fabric and treasures found in the residential and commercial buildings , including Frederick Douglass's home.*
- *Attractive views of the Anacostia Waterfront and the Washington skyline*
- *Committed and active neighborhood leadership and community development corporations.*

Fredrick Douglass House—Historic Anacostia



Demographics

Cluster 28, which includes the neighborhood and historic district of Anacostia, has approximately 4,900 residents, representing about 0.3% of the District's total population. The Cluster lost more than 1,000 residents in the past decade. African Americans make up the majority of residents in the Cluster, constituting 97% of its population. About 1% of the residents are of Hispanic origin, significantly lower than the city-wide average is 8%. The Cluster's median household income (\$23,658) is also significantly lower than the city-wide average (\$43,001). About one-quarter of the households in Cluster 28 own their homes—well below the District's average of 41%. The chart to the right provides some basic information on your neighborhood, such as age, race and ethnicity, and family income for 2000. It also shows data for 1990, which allows you to see how your Cluster has changed. To learn more about other demographics, you may obtain a copy of your Cluster 28 databook by contacting the DC Office of Planning at 202-442-7600.

	Cluster 28: 1990	Cluster 28: 2000	City-wide: 2000
Population	5,689	4,873	572,059
Age			
Under 18 Years	31%	37%	20%
Between 18 and 65 Years	61%	55%	68%
Over 65 Years	8%	8%	12%
Race and Ethnicity			
African American	96%	97%	60%
White	3%	2%	31%
Hispanic ¹	1%	1%	8%
Income			
Median Household Income ²	\$19,276	\$23,658 ³	\$43,001 ³
Education			
High School Graduates	52%	Data not yet available	78%
College Graduates	4%	Data not yet available	39%
Housing			
Occupied Housing Units	1,974 units	1,726 units	274,845 units
Percentage of Housing Units Owner-Occupied	24%	26%	41%

Source: U.S. Census Bureau, 1990 and 2000 data.

1. People of Hispanic origin may be of any race.

2. Median income is the income level at which half of the households earn more and half earn less. It is literally the income that is in the middle.

3. Claritas, Inc., 1998 data.

Recent Neighborhood Activity

Development has been slow to come to Cluster 28. However, as in other parts of the city, the outlook for new investment, rehabilitation, and new development continues to improve. The District and the region are coming to realize the tremendous potential of the Anacostia community. Some of the emerging developments and improvements are as follows:

- *Assembly of land at the Anacostia Gateway site for new District government buildings.*
- *New housing construction, including The Homes at Woodmont (24th Street and Good Hope Road SE) and IDS development at 22nd and T Streets SE.*
- *Completion by the Anacostia Economic Development Corporation (AEDC) of the Anacostia Town Center plan.*
- *Commitment of Transportation Enhancement Program funds for streetscape improvements in historic Anacostia by the District Department of Transportation (DDOT).*
- *America Block-by-Block rehabilitation financing program by Bank of America.*

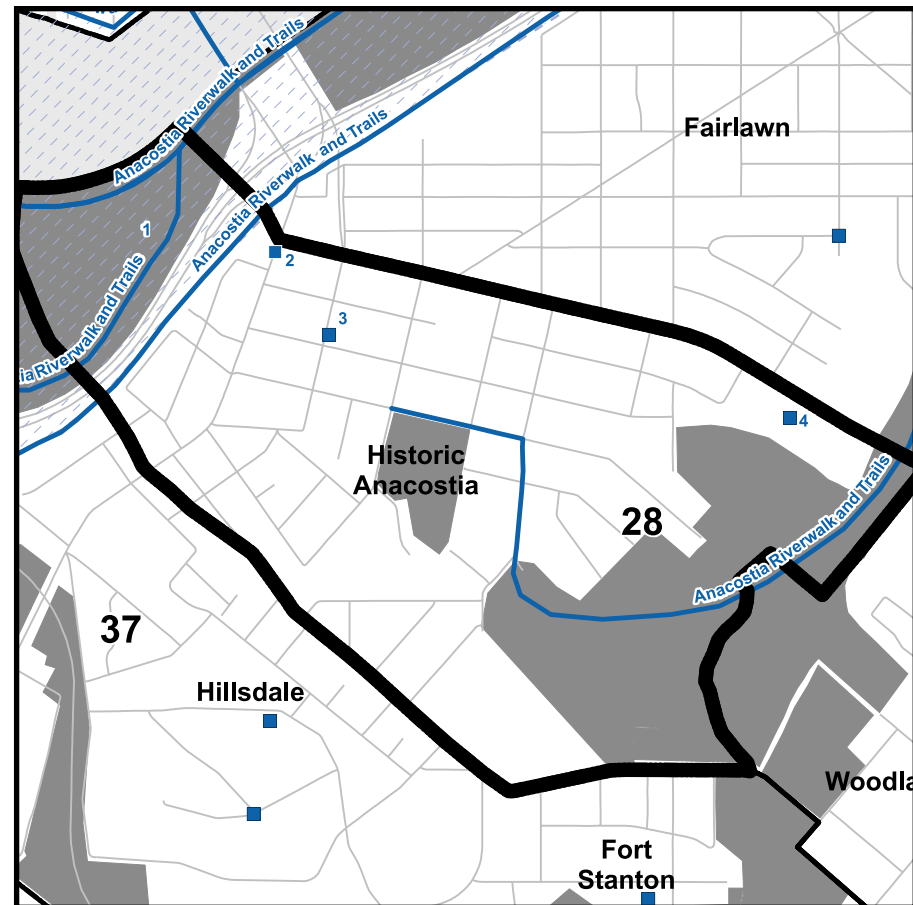
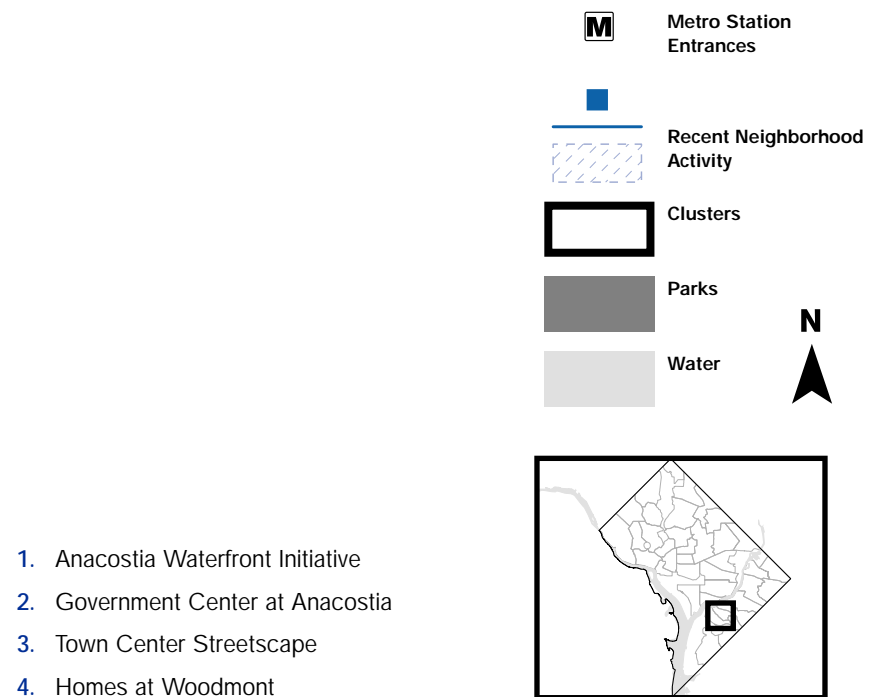
- *Completion of the draft framework plan for the Anacostia Waterfront Initiative(AWI), including concept planning for Poplar Point and linkages to the Anacostia neighborhood.*

The Recent Neighborhood Activity map on the following page shows the key activities in your Cluster.

Sidewalk and streetscape improvements—Martin Luther King Jr. Avenue SE



Recent Neighborhood Activity in Cluster 28



Citizen-Driven Process

The commitment of Neighborhood *Action* is to engage citizens in the governance of their city and to align government priorities with citizens' priorities. Following the tradition of the Citizen Summit, the Neighborhood Planning Initiative has citizen engagement at the core of its mission. As such, the process for developing your SNAP was built around a four-phase, citizen-driven process: (1) Start Up, (2) Visioning and Identifying Essential Ingredients, (3) Action Planning, and (4) Validation.

The hard work began in phase two, when a Visioning and Identifying Essential Ingredients Workshop was held in each Neighborhood Cluster between January and June 2001. At this workshop, citizens were asked to create a list of essential ingredients for their Cluster. Essential ingredients are characteristics vital to making a neighborhood a place where people and families can live and thrive.

Your Cluster identified and ranked 10 essential ingredients as vital for a livable community:

1. Strong and vibrant commercial district with a diversity of quality goods and services.
2. Distinct neighborhood character that celebrates and preserves local history and resources.
3. Clean, safe, healthy, and attractive parks and public spaces.
4. Well-maintained and affordable housing.
5. Strong local institutions and anchors that support the surrounding community.
6. Quality schools and educational programs.
7. Responsive and accountable government and government services.
8. Transportation systems that show more respect for the local neighborhood than for commuters.
9. Good planning that ensures appropriate uses and design.
10. Community pride and participation.

Cluster Priorities

Participants were then asked to identify three to five priority essential ingredients that would be the focus of additional action planning. For FY2002 and FY2003, they agreed on the following priority ingredients:

- Neighborhood Economic Development
- Housing and Protection of Historic Resources
- Appropriate Development
- Clean and Safe Services
- Environment, Recreation, and Open Space

Next, residents were invited to participate in a series of Action Planning meetings to identify specific actions for addressing their priorities. During this extensive exercise, participants were challenged to think strategically about the necessary steps and the specific locations to begin addressing the priorities. With the detailed priorities, objectives, actions, and locations, the SNAP served as a tool for District agencies in preparing their FY2003 budgets.

Developing Your SNAP

3

How We Involved You

Phase I: Start Up

- Conducted informal consultations with neighborhood leaders in November and December 2000 to discuss the concept of the SNAP and to develop key contacts.
- Held a pre-meeting with resident leadership at the Advisory Neighborhood Commission (ANC) meeting on March 5, 2001, to outline the neighborhood planning process.

Phase II: Visioning and Identifying Essential Ingredients

- Convened a Neighborhood Cluster Workshop on April 9, 2001, at 2101 Martin Luther King Jr. Avenue to identify the essential ingredients for a healthy neighborhood and to establish priorities.

Phase III: Action Planning

- Held a general meeting on May 9, 2001, to evaluate the essential ingredients and to identify the top five priorities for the Cluster.
- Three additional meetings were held in May and June 2001 with the Cluster Steering Committee to further define the top five priorities and to establish an action plan for implementing them. Each meeting was attended by approximately 35 participants.

Phase IV: Validation

- A final large Neighborhood Cluster Meeting was held on September 12, 2001, to validate the work completed in the work sessions. The draft SNAP was presented to the ANC on October 1, 2001.

Community Outreach

- Announced the Steering Committee Meetings, the Neighborhood Cluster Workshop, the Action Planning Work Sessions, and other meetings specific to the SNAP using a variety of outreach methods. Specifically, notices were distributed through direct mailings, e-mail postings, faxes, and word of mouth, as well as at ANC, neighborhood, and civic association meetings.
- Total participants: approximately 80

District agencies then reviewed the neighborhood priorities as they reviewed their FY2002 budget and developed their proposed FY2003 budget. Beginning in October 2001, more than 40 agencies reviewed recommended actions and developed responses to address neighborhood priorities. Although resources are limited, agencies used neighborhood priorities as one of the inputs to help define what they should do next year, how they should be doing it, and where they should begin.

Further, when District agencies were asked to reduce their FY2003 budgets because of funding shortfalls, the Mayor and his administration emphasized that existing commitments to SNAP priorities remain untouched. Last, in a review of your SNAP and others across the city, additional funding was provided to certain agencies that needed more assistance to address neighborhood

priorities. For example, more funding was dedicated to city-wide issues such as the following:

- *Install an additional 600 litter cans across the city.*
- *Hire an additional Fire Inspector for every Ward.*
- *Hire an additional staff person who will be under the Clean City Administrator and who will further the goal of neighborhood cleanliness.*
- *Hire additional Historic Preservation staff members to review projects in historic areas, and more.*

These and other items were included in Mayor Williams' draft FY2003 budget that was submitted to the Council of the District of Columbia to consider as it reviewed and revised the budget. Now that the Council has approved the final FY2003 budget, the commitments to your neighborhoods are firm.

Agency Commitment Highlights

In Cluster 28, some of the key actions that concerned citizens most received the following agency commitments:

Revitalize Martin Luther King Jr. Avenue and Good Hope Road, Including a Transportation Plan

- *The Deputy Mayor for Planning and Economic Development (DMPED) has budgeted \$7 million in local funds for the ReStore DC neighborhood commercial revitalization program. A multiyear package of grants and technical assistance was awarded on a competitive basis to five neighborhood business districts. Other business districts can apply on a competitive basis for matching grants for short-term, specific projects such as a market study. Funding will also be provided to support neighborhood business resource centers.*

- *The District Department of Transportation (DDOT) will work with the neighborhood to identify the need for streetscape improvements to support the Anacostia Town Center development.*
- *DDOT will conduct a traffic and parking study and will explore policies related to municipal parking facilities.*
- *The Office of Planning (OP) and DDOT are coordinating Mayor's Task Force on Transit-Oriented Development. Recommendations will be implemented in FY-2002 and beyond.*
- *The OP will complete the Anacostia Waterfront plan for the Poplar Point area and will coordinate implementation with agencies.*
- *The OP will complete the Strategic Development Plan for historic Anacostia.*

Use the Anacostia Gateway Site for Neighborhood Revitalization

- *The Office of Property Management (OPM) will budget \$2 million in FY-2003 and will hire and assign Program Managers for development of government centers.*
- *DMPED will conduct an analysis of the Government Center as a positive catalyst for economic development in the area and will determine whether the site is viable for private development.*

Improve, Repair, and Maintain Basic Infrastructure

- *DDOT will resurface and repair damaged sidewalks, streets, and alleys (specifically 2900 Nash, 1800 T, 220 S, 1400 Bangor, 2300 16th, 2200 T, and 2300–3000 Fair-lawn Streets).*
- *The Department of Public Works (DPW) will place 180 litter cans in selected areas across the city, in areas that meet certain criteria. Given the high demand for litter cans, additional funds have been allocated in FY2003 to install more than 600 litter cans. DPW will give strong consideration to locations identified through the Neighborhood Planning process.*

- *DPW hired additional Solid Waste Education and Enforcement Program (SWEEP) inspectors in FY2002, bringing the number of inspectors in the Ward to three. This change will increase the level of solid waste education and enforcement and will help prevent illegal dumping.*
- *DDOT has incorporated necessary refurbishment of streets, sidewalks, curbs, gutters, and sewers into the budget through systematic inventory.*

Improve Condition and Affordability of Housing—including Historic Restoration

- *The Housing Act of 2002 provides tax incentives to owners who rehabilitate homes in historic districts to historic standards, including a 15% bonus incentive for historic Anacostia.*
- *The Housing Act of 2002 contains a “circuit breaker” provision to limit property tax increases for low-income homeowners to abate displacement.*
- *The OP’s Historic Preservation Office will hire an additional staff person to review construction projects in historic districts.*

Chapter 4, The Action Plan, describes in detail how District and non-District agencies are responding to the citizen priorities in FY2002, FY2003, and beyond.

Understanding the Plan

The Cluster 28 Action Plan is where citizen-driven priorities are described in detail. The priorities specific to Cluster 28 are as follows:

- Neighborhood Economic Development
- Housing and Protection of Historic Resources
- Appropriate Development
- Clean and Safe Services
- Environment, Recreation, and Open Space

This section describes both District commitments and key community-led actions. The data are organized by the priorities described above. Each priority is further described by objectives, which articulate specific problems or needs that must be addressed in order to accomplish the priority. For example, if a Cluster's priority is Public Safety, objectives may be to "develop strategies to reduce drug activity" and to "improve relations between police and area residents." Each objective then has a specific Action Plan that includes Proposed

Action, Responsible Agencies, Budget Commitment, and Time Frame for Implementation.

As you read through the Action Plan, you will notice that many of the recommended actions list commitments from multiple agencies. It is often the case in government that several agencies with specific expertise are required to work together to fully address any one issue. In those cases, the first agency listed is the lead agency, or agency that has primary responsibility for implementing or coordinating implementation. The additional agencies listed will play a supporting role to the lead agency. An agency commitment may range from providing background information or performing technical analysis on a specific project, to funding and managing a series of activities on a city-wide initiative.

The Action Plan also acknowledges the fact that government cannot address those priority issues alone. In many instances, the agencies will need the help of the business and institutional community, nonprofits, civic and citizen organizations, and

individual citizens to create sustainable community improvement. During the SNAP process, many of the priorities identified by your neighborhood included actions that require community or private-sector leadership and participation or both. The following Action Plan includes those community-led actions, and it begins the process of engaging residents and other organized groups to work together with government to address local issues.

The following pages provide the detailed District Agency commitments and timelines to begin addressing some of your top Cluster priorities.

Because partner names are abbreviated in this Action Plan, please refer to Appendix B for a list with the complete name of each partner.

The Action Plan

4

Agency Responses to Citizen Priorities

PRIORITY 1:

Neighborhood Economic Development

There was strong consensus in the neighborhood to reinvigorate the traditional, historic “main streets” of Anacostia: Good Hope Road and Martin Luther King Jr. Avenue. The neighborhood proposed several strategies for accomplishing this goal. They wanted more assistance to existing, but struggling, business owners to rehabilitate their storefronts, improve their business plans, and form a business association. They wanted to attract more activity by marketing the corridor to minority and disadvantaged consultants and contractors in the region to return to DC and to establish a “critical mass” in Anacostia. They also wanted to improve their ability to network together to compete with larger bidders. Residents identified several service and retail needs that were missing from their neighborhood, including sit-down restaurants, Laundromats, medical clinics, and quality grocery stores.

OBJECTIVE 1:

Revitalize the traditional “main streets” of Martin Luther King Jr. Avenue and Good Hope Road.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
416	Support the formation of business associations and provide them with information, loans, and training to support existing businesses.	Martin Luther King Jr. Avenue (MLK) and Good Hope Road (GHR)	Community	6193	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
			DHCD	1918	The Department of Housing and Community (DHCD) does not create business associations. Community development corporations (CDCs) may seek funding to help form business associations as part of their FY2003 Neighborhood Development Assistance Program (NDAP) applications. Business associations also may apply to the Office of the Deputy Mayor for Planning and Economic Development (DMPED) for technical assistance.	FY2002
418	Provide resources for storefront renovation and improvement.	MLK and GHR	DHCD	26	DHCD makes funds available to CDCs, community-based organizations (CBOs), and merchants associations for façade improvements. (Apply for FY 2003.) The DMPED accepted applications for Main Street improvement programs in January 2002.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 1: **Neighborhood Economic Development**

OBJECTIVE 1: Revitalize the traditional “main streets” of Martin Luther King Jr. Avenue and Good Hope Road.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
418	Provide resources for storefront renovation and improvement.	MLK and GHR	Community	6194	Success of this action will depend on community leadership and individual efforts. ANC's, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
419	Increase security with additional bicycles, foot patrols, and officers.	MLK and GHR	MPD	27	In District 6, the Metropolitan Police Department (MPD) now has a redeployment beat, high visibility overtime, and regular patrols by the scooter tactical unit.	Ongoing
2872	Reduce costs of doing business (specifically underwrite insurance).	MLK and GHR	DMPED	5350	Small business resource centers will be established to provide technical assistance and advisory services to small businesses. They will draw on existing support mechanisms and provide access to capital for economic growth.	FY2002
420	Research and then provide or i assist businesses in obtaining rent subsidies or rent control for commercial properties.	MLK and GHR	OCFO	29	The E-Conomy Act of 2000 was passed by the DC Council to encourage qualified high-tech companies to locate in various depressed areas of the city. Analysis should be done to determine the effect of this program before further action is taken.	FY2003
			DMPED	7024	The DC Main Streets program initiative, which is part of the Restore DC neighborhood commercial revitalization program, selected five neighborhood commercial and retail districts for its first year of operation and will select a comparable number per year as the initiative progresses and expands. The Main Streets office will competitively award a full range of technical assistance to help selected DC neighborhood districts in competing to increase revenues and to grow. For neighborhood business district CBOs not designated as local Main Street programs, technical assistance matching grants are available through the ReStore DC program to assist qualified CBOs with commercial revitalization initiatives. All interested CBOs should contact John McGaw of DMPED at 202-727-6705 to determine the status of this new initiative.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 1: **Neighborhood Economic Development**

OBJECTIVE 1: Revitalize the traditional “main streets” of Martin Luther King Jr. Avenue and Good Hope Road.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2873	Provide resources for business operators to buy the buildings in which they conduct their businesses.	MLK and GHR	DMPED	6846	Commercial property acquisition and development grants will be available for this purpose. Contact John McGaw at 202- 737-6705.	FY2002
			DHCD	5353	Subject to Community Development Block Grant (CDBG) guidelines, DHCD can support businesses in their efforts to purchase buildings in response to a specific proposal. A business generally would work through the area CDC on such a project. CDBG regulations prevent DHCD from subsidizing ongoing business expenses, however, so DHCD cannot create a business rent subsidy program; instead, DHCD would provide low-cost acquisition financing. Contact Jerry L. Williamson, Chief, Development Finance Division, at 202-442-7200, or the Anacostia Economic Development Corporation.	
			DBFI	5352	The contribution of the Department of Banking and Financial Institution (DBFI) will be to initiate ongoing financial workshops geared toward educating small business owners about the Small Business Administration 504 loan program.	FY2002
			Community	5351	Success of this action will depend on community leadership and individual effort. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
421	Support AEDC “town center” streetscape improvements (street furniture, litter cans, historic lighting, etc.)	Old Anacostia	DDOT	31	Streetscape improvements will be carried out; discussions with the community have begun.	FY2002
			Community	6195	Success of this action will depend on community leadership and individual effort. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD

Agency Responses to Citizen Priorities

PRIORITY 1: **Neighborhood Economic Development**

OBJECTIVE 1: Revitalize the traditional “main streets” of Martin Luther King Jr. Avenue and Good Hope Road.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
422	Aid efforts to reuse existing buildings through targeted funding and tax credits (especially key buildings such as the Old Anacostia Theatre, Anacostia Deli, and Anacostia Gateway properties.	MLK and GHR	OP	7561	The Office of Planning (OP), in collaboration with neighborhood residents and stakeholders, will undertake a Strategic Development Plan for historic Anacostia during FY2003. The Strategic Development Plan will (1) outline priorities for revitalization on the basis of sound market analysis and financial stability, and (2) establish standards for design, historic preservation, land use, site planning, and development.	FY2003
			DHCD	1919	DHCD will coordinate with the Office of the DMPED and the OP in implementing Anacostia's target area status. DHCD may be able to provide commercial and residential building rehabilitation funds, as well as support to area CDCs. DHCD will be able to start supporting this effort in FY2003; actual timing is subject to DMPED's schedule.	FY2003
			Community	6196	Success of this action will depend on community leadership and individual effort. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
			DMPED	34	Technical assistance matching grants are available through the ReStore DC neighborhood commercial revitalization program to assist qualified CBOs with commercial revitalization initiatives, such as creating community-initiated development and determining what level of subsidy is necessary to achieve intended results.	
2874	Identify a strategy to limit concentration of nonprofits and social service providers on the avenues.	MLK and GHR	Community	5354	Success of this action will depend on community leadership and individual effort. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
423	Identify vacant buildings; categorize them for rehabilitation or demolition.	MLK and GHR	DCRA	36	The Department of Consumer and Regulatory Affairs (DCRA) is conducting a city-wide survey to identify vacant and abandoned properties. This information will be shared with DMPED, DHCD, and others.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 1: **Neighborhood Economic Development**

OBJECTIVE 1: Revitalize the traditional “main streets” of Martin Luther King Jr. Avenue and Good Hope Road.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
423	Identify vacant buildings; categorize them for rehabilitation or demolition.	MLK and GHR	Community	1920	Success of this action will depend on community leadership and individual effort. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
2875	Identify and highlight linkages to the metro station and the Frederick Douglas National Historic site.	Anacostia	OP	5357	This action is being investigated in the current Poplar Point plan, a component of the Anacostia Waterfront Initiative (AWI). For more information, please contact Uwe Brandes, AWI Project Manager, at 202-442-7600.	FY2003
			DDOT	9809	The District Department of Transportation (DDOT) will follow OP's lead.	FY2003
			NPS	9811	The National Park Service (NPS) would coordinate with the DC government, neighbors, and others.	FY2002
			Community	5356	Success of this action will depend on community leadership and individual effort. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
			WMATA	9810	The Washington Metropolitan Area Transit Authority (WMATA) will meet with DDOT and the OP to discuss linkages.	FY2003
			DMPED	1921	Technical assistance matching grants are available through the ReStore DC neighborhood commercial revitalization program to assist qualified CBOs with commercial revitalization initiatives. In addition, the ReStore DC program will annually designate up to five neighborhood business districts for the DC Main Streets Initiative. Through the initiative, those business districts will benefit from intensive assistance and the matching grants necessary over 3 to 5 years to develop and implement a community-based commercial revitalization plan.	

Agency Responses to Citizen Priorities

PRIORITY 1: **Neighborhood Economic Development**

OBJECTIVE 1: Revitalize the traditional “main streets” of Martin Luther King Jr. Avenue and Good Hope Road.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2875	Identify and highlight linkages to the metro station and the Frederick Douglas National Historic site.	Anacostia	DHCD	39	The Office of DMPED sponsors the DC Main Streets program. DMPED will have training available by December 2001 and anticipates receiving applications in January 2002. This is a competitive program.	FY2002
			Community	6197	Success of this action will depend on community leadership and individual effort. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
2876	Study potential zoning changes on commercial corridors to allow increased density that takes into account the historic district and its character.	MLK and GHR	OP	5359	The OP will study this action and will make zoning recommendations after the historic study is complete.	FY2003
			DCRA	6848	DCRA will study zoning effects and will recommend to the Board of Zoning Administration.	FY2003
			Community	5358	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
2877	Support opportunities to create greater square footage in existing storefronts and to streamline the process for obtaining permits to adapt existing buildings.	MLK and GHR	OZ	9812	The Office of Zoning (OZ) will be referring a land use study for increased retail options in the commercial areas of MLK and GHR to the OP for review, report, and possibly set down of requests to the ZC for further action	Ongoing
			OP	9813	The OP will work to coordinate a commercial and historic preservation study of this area that will include the adaptation of existing buildings.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 1: **Neighborhood Economic Development**

OBJECTIVE 1: Revitalize the traditional “main streets” of Martin Luther King Jr. Avenue and Good Hope Road.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2877	Support opportunities to create greater square footage in existing storefronts - and to streamline the process for obtaining permits to adapt existing buildings.	MLK and GHR	Community	5360	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
2878	Identify opportunities for new development (i.e., underused or vacant land, brownfields, etc.)	Cluster	OP	5364	The OP will provide analytical support on the Mayor's new initiative, titled "Home Again: Renovating Our City's Abandoned Properties," to be implemented by DMPED during FY2002 and FY2003. This initiative will develop and set in motion a strategic planning process (1) identifying vacant or abandoned properties, (2) obtaining control or ownership of those properties, and (3) developing them to the benefit of their communities. This program will make housing units available to families of all incomes.	FY2003
			Community	5363	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
425	Deter land speculation through aggressive code enforcement and changes in the tax structure.	Cluster	OCFO	1922	DCRA should be the lead on this action because it is the enforcement agency for these fines. Under current law, unpaid nuisance fines can be attached to the real property bill and collected if the property goes to tax sale. DCRA might also consider increasing nuisance and other such fines, so that failure to improve a property becomes cost prohibitive.	
			DCRA	41	The District is promulgating the "Abatement and Condemnation of Nuisance Properties Omnibus Amendment" Act to allow the city to take abandoned properties after adequate notice has been given to the owners.	FY2003

Agency Responses to Citizen Priorities

PRIORITY 1: **Neighborhood Economic Development**

OBJECTIVE 1: Revitalize the traditional “main streets” of Martin Luther King Jr. Avenue and Good Hope Road.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2880	Attract neighborhood services to the community (specifically, a hardware store, shoe repair, Laundromat, coffee shop, sit-down restaurant, etc.).	Cluster	DMPED	5366	Technical assistance matching grants are available through the ReStore DC neighborhood commercial revitalization program to assist qualified CBOs with commercial revitalization initiatives. In addition, the ReStore DC program will annually designate up to five neighborhood business districts for the DC Main Streets Initiative. Through this initiative, these business districts will benefit from intensive assistance and the matching grants necessary over 3 to 5 years to develop and implement a community-based commercial revitalization plan.	FY2002
2881	Provide incentives for neighborhood-serving retail establishments and small businesses.	Cluster	DMPED	5368	The DC Main Streets Initiative, which is part of the Restore DC neighborhood commercial revitalization program, selected five neighborhood commercial or retail districts for its first year of operation, and a comparable number per year will be selected as the initiative progresses and expands. The Main Streets office will competitively award a full range of technical assistance to assist selected DC neighborhood districts in competing to increase revenues and to grow. For neighborhood business district CBOs not designated as local Main Street programs, technical assistance matching grants are available through the ReStore DC program to assist qualified CBOs with commercial revitalization initiatives. All interested CBOs should contact John McGaw of DMPED at 202-727-6705 to determine the status of this new initiative.	FY2002
			Community	5367	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
2882	Attract businesses that address the needs of young people and families (e.g., a movie theater, bowling alley, skating rink, arcade, or other entertainment venues).	Cluster	DMPED	5370	Technical assistance matching grants are available through the ReStore DC neighborhood commercial revitalization program to assist qualified CBOs with commercial revitalization initiatives. Contact John McGaw at 202-727-6705.	FY2002

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PRIORITY 1: **Neighborhood Economic Development**

OBJECTIVE 1: Revitalize the traditional “main streets” of Martin Luther King Jr. Avenue and Good Hope Road.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2882	Attract businesses that address the needs of young people and families (e.g., a movie theater, bowling alley, skating rink, arcade, or other entertainment venues).	Cluster	Community	5369	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
2883	Support the development of a quality community shopping mall.	Cluster	DMPED	5501	Technical assistance matching grants are available through the ReStore DC neighborhood commercial revitalization program to assist qualified CBOs with commercial revitalization initiatives. In addition, the ReStore DC program will annually designate up to five neighborhood business districts for the DC Main Streets Initiative. Through the initiative, those business districts will benefit from intensive assistance and the matching grants necessary over 3 to 5 years to develop and implement a community-based commercial revitalization plan.	FY2002
			Community	5371	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD

Agency Responses to Citizen Priorities

PRIORITY 1: **Neighborhood Economic Development**

OBJECTIVE 2: Create a special “niche” for neighborhood. Make Anacostia the “contractor and consultant corridor.”

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2884	Enforce a requirement that District contracts use local contractors and consultants as subcontractors.	District-wide	DOES	5503	Enter into a memorandum of understanding (MOU) with prime contractors to have Local, Small Disadvantaged Business Enterprises (LSDBE) preference and enforce first-source agreements.	Ongoing
			DMPED	5504	First source and other procurement requirements are being enforced vigorously. The District has no legal ability to direct program participants to locate in any particular part of the District.	
			OCC	7179	The Office of Corporation Counsel (OCC) will provide legal service support within the client agency's time frame.	FY2002
			Community	5502	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
2885	Subsidize and support the creation of low-rent office space to attract small contractors and consultants.	MLK and GHR	DHCD	6849	Subject to CDBG guidelines, DHCD can support businesses in their efforts to purchase buildings in response to a specific proposal. A business generally would work through the area CDC on such a project. CDBG regulations prevent DHCD from subsidizing ongoing business expenses, however, so DHCD cannot create a business rent subsidy program; instead, DCHD would provide low-cost acquisition financing. Contact Jerry L. Williamson, Chief, Development Finance Division, at 202-442-7200, or the Anacostia Economic Development Corporation.	
			DMPED	5506	Commercial property acquisition and development grants will be available for this purpose. Contact John McGaw at 202- 737-6705.	FY2002
			Community	5505	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD

Agency Responses to Citizen Priorities

PRIORITY 1: **Neighborhood Economic Development**

OBJECTIVE 2: Create a special “niche” for neighborhood. Make Anacostia the “contractor and consultant corridor.”

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2886	Provide aid for the construction, rehabilitation, and adaptive reuse of small commercial offices, some warehouse spaces, and other support needs.	MLK and GHR	DHCD	5508	DHCD will consider applications for CDBG-eligible projects starting in FY2003 and will support city efforts in conjunction with the Government Center. Anacostia will be one of the Mayor's target areas for investment, and DHCD already has some investment in the area in partnership with the Anacostia Economic Development Corporation.	
			Community	5507	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
2887	Study the “multiplier effect” of bringing contractors back to the District.	Anacostia	DMPED	5510	The benefits of recycling dollars within the District are well known and accepted. Current District policy encourages contracting with and among local businesses.	
			Community	5509	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
2888	Fund a study of the benefits of a “critical mass” of small contractors together in a concentrated area.	Anacostia	Community	5511	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
2889	Establish a quasi-nongovernmental marketing and advocate agency to facilitate or match contracts and requests for proposals (RFPs) and to advocate the use of local and minority contractors (similar to the DC Marketing Center).	District-wide	DCMC	9830	The DC Marketing Center supports the work of DMPED to encourage contracting with local, small, or disadvantaged business enterprises.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 1: **Neighborhood Economic Development**

OBJECTIVE 3: Use the Anacostia Gateway site to benefit the neighborhood.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
426	Offer opportunities for renewed citizen input in the process of developing the site.	Government Center	OPM	7566	The Office of Property Management (OPM) is the lead facilitator of the real estate and construction portion of the assignment. Each of the respective Program Managers has a community liaison as a member of the team. However, OPM should not be the lead with the community. That role is more appropriately filled by the OP's DPEM or the Executive Office of the Mayor (EOM). OPM began the real estate portion along with requesting assistance from related agencies at the start of Q2 of FY2002.	FY2002
			DMPED	42	OPM supervises Program Managers who will initiate public meetings to discuss the development of the government center. OPM must provide the time frames.	
			Community	6198	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
427	Prepare a comparative analysis of the benefits of government center vs. other viable uses ,and share the results of the analysis publicly.	Government Center	DMPED	1305	DMPED will share with the community the results of the economic impact study that was conducted for the government center initiative. The OP will facilitate a meeting with community stakeholders and the project manager in charge of developing the project.	
428	If appropriate, expedite the construction of Government Center with continued citizen input and transparency.	Government Center	DCRA	7570	DCRA will expedite the granting of permits and will assign a Development Ambassador.	
			Community	6199	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD

Agency Responses to Citizen Priorities

PRIORITY 1: **Neighborhood Economic Development**

OBJECTIVE 3: Use the Anacostia Gateway site to benefit the neighborhood.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2890	Study the potential effects on property values of new development on site, and develop a plan to mitigate increased property taxes for existing residents.	Government Center	Community	5515	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
2891	Complete environmental and community impact statements of Government Center, and work with neighborhood to mitigate effects.	Government Center	DMPED	5517	OPM and Program Managers will ensure full community input in the development process.	TBD
			Community	5518	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	
429	Provide the community with a timeline for the completion of the project, identification of any impediments, and the opportunity to insert comments.	Government Center	OPM	7571	OPM completed specific task assignments for Project Managers in January. Because of the complexity and phasing of the project, one central timeline is not realistic at this time. Once they are assigned, the managers will be able to develop the first-phase timelines, which will be vetted internally and shared with the public.	Ongoing
			DMPED	1311	OPM and Program Managers will ensure public input.	Ongoing
			Community	1310	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD

Agency Responses to Citizen Priorities

PRIORITY 1: **Neighborhood Economic Development**

OBJECTIVE 4: Create a “pride of place” by marketing the neighborhood and by changing District-wide perceptions of Anacostia.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2892	Support the development of a “theme” and campaign for Anacostia.	Cluster	Community	5520	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
2893	Support neighborhood beautification efforts organized by the community.	Cluster	Community	5523	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
			DPW	5522	The Department of Public Works (DPW) will place 180 litter cans in selected areas across the city that meet certain criteria. Given the high demand for litter cans, additional funds have been allocated in FY2003 to install more than 600 litter cans. DPW will give strong consideration to locations identified through the Neighborhood Planning process.	FY2002
			DHCD	5521	This action can be organized by local CDCs and community groups and funded through the Neighborhood Development Assistance Program (NDAP).	Ongoing
			DDOT	7355	DDOT support for neighborhood beautification efforts is to begin through Transportation Enhancement Program funding of the Historic Anacostia streetscape project. Project planning with the community is to begin in Q2 of FY2002.	FY2002
			DPR	1463	The Department of Parks and Recreation (DPR) is implementing a new initiative that will begin in FY2003 to improve or replace all site amenities (benches, trash cans, etc.) city-wide. DPR has recently hired the department's first landscape architect to contribute to the maintenance and beautification of the city's parks. Partnering with the community and exchanging ideas is always a welcome idea.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 1:

Neighborhood Economic Development

OBJECTIVE 4:

Create a “pride of place” by marketing the neighborhood and by changing District-wide perceptions of Anacostia.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2894	Encourage partnerships between the community and nonprofits, including “Christmas in April” and other projects.	Cluster	Community	5525	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
			DMPED	5524	Technical assistance matching grants are available through the ReStore DC neighborhood commercial revitalization program to assist qualified CBOs with commercial revitalization initiatives. In addition, the ReStore DC program will annually designate up to five neighborhood business districts for the DC Main Streets Initiative. Through the initiative, those business districts will benefit from intensive assistance and the matching grants necessary over 3 to 5 years to develop and implement a community-based commercial revitalization plan.	FY2003
			DHCD	1464	DHCD requires its community development corporation (CDC) and community-based organization (CBO) grantees to have community representation on their boards. This representation should provide an avenue for the development of such partnerships.	Ongoing
2895	Create a marketing campaign (using media, print, etc.) to change people’s perception of Anacostia.	Cluster	DCMC	9832	The DC Marketing Center produces and distributes marketing materials and conducts marketing research and outreach, workshops, and forums to help promote commercial investment in neighborhood business districts.	Ongoing
			Community	5527	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD

Agency Responses to Citizen Priorities

PRIORITY 1: **Neighborhood Economic Development**

OBJECTIVE 4: Create a “pride of place” by marketing the neighborhood and by changing District-wide perceptions of Anacostia.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2895	Create a marketing campaign (using media, print, etc.) to change people's perception of Anacostia.	Cluster	DMPED	1465	Technical assistance matching grants are available through the ReStore DC neighborhood commercial revitalization program to assist qualified CBOs with commercial revitalization initiatives. In addition, the ReStore DC program will annually designate up to five neighborhood business districts for the DC Main Streets Initiative. Through the initiative, those business districts will benefit from intensive assistance and the matching grants necessary over 3 to 5 years to develop and implement a community-based commercial revitalization plan.	FY2003
			EOM	5526	EOM will support the neighborhood in this effort through town hall meetings, website information, cable TV programming, and other tools.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 2:

Housing and Protection of Historic Resources

The Anacostia neighborhood has a very special history and distinctive historic architecture. Residents highly valued the character of their neighborhood and were distressed to see many buildings in the community succumb to neglect, disrepair, and eventually demolition. Residents recommended that more resources be devoted to training and education in historic restoration. They sought more resources for homeowners and demonstrations of affordable restoration techniques. Residents also desired greater enforcement of historic building codes to prevent demolition by neglect. Residents also recommended strategically using the jewel of historic Anacostia-Cedar Hill, Frederick Douglass's home-as a point of attraction to change people's perceptions about the neighborhood and to attract more reinvestment and residents.

OBJECTIVE 1:

Support renovation of occupied and vacant housing in the historic district.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
430	Identify vacant buildings and categorize for rehabilitation or demolition.	Cluster	DCRA	1313	DCRA is conducting a survey of all vacant buildings. DCRA is also working with DMPED to develop a housing policy, including the condemnation and demolition of buildings.	FY2003
			Community	1923	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
2896	Offer low-income assistance for historic housing renovations.	Cluster	DHCD	5529	The Housing Act of 2002 provides tax incentives to owners who rehabilitate homes in historic districts to historic standards. In addition, DHCD and the DC Housing Finance Authority (DCHFA) sponsor affordable homeownership programs that area residents can use, such as the Home Purchase Assistance Program (HPAP) or 203(k) mortgages.	Ongoing
			Community	5528	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD

Agency Responses to Citizen Priorities

PRIORITY 2: **Housing and Protection of Historic Resources**OBJECTIVE 1: **Support renovation of occupied and vacant housing in the historic district.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2897	Target homeownership assistance to the area.	Cluster	DHCD	5531	The Housing Act of 2002 provides tax incentives to owners who rehabilitate homes in historic districts to historic standards. The Anacostia Historic District is one of the eligible areas for this tax credit. In addition, DHCD and DCHFA sponsor affordable homeownership programs that area residents can use, such as HPAP or 203(k) mortgages. University Legal Services markets DHCD programs to Anacostia. Contact 202-645-7175.	Ongoing
			Community	5530	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
2898	Provide funding for training in historic restoration.	Historic district	OP	9833	Programs, publications, and training opportunities in historic preservation are already provided by numerous colleges, institutions, and museums in the metropolitan area. Information about the programs can be obtained through the Historic Preservation Office (HPO) and the National Trust for Historic Preservation. The HPO does not have the staff, expertise, or budget to provide training in historic restoration at this time.	

Agency Responses to Citizen Priorities

PRIORITY 2: **Housing and Protection of Historic Resources**OBJECTIVE 2: **Protect the historic district.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2900	Fund more Historic Preservation Office inspectors.	District-wide	OP	5537	The OP's HPO will hire one additional staff person to review construction in the city's historic districts.	FY2002
2901	Increase enforcement activities and the prosecution of violators.	Cluster	DCRA	5539	DCRA will provide inspection and investigations plus licenses and permits. *** This is not a DCRA issue. It is an OP and Historical Preservation issue.	Ongoing
			Community	5538	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
2902	Ensure that new development adjacent to the historic district is consistent in character with historic buildings (i.e., establish design guidelines for the area).	Cluster	Community	5540	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
2903	Demonstrate the economic feasibility of quality historic restoration through case studies, advertising, fact sheets and promotions.	Historic district	Community	5542	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this.	TBD

Agency Responses to Citizen Priorities

PRIORITY 2: **Housing and Protection of Historic Resources**

OBJECTIVE 3: Support renovation of occupied and vacant housing in the historic district.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2898	Provide funding for training in historic restoration.	Historic district	Community	5533	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
2899	Provide programs to abate the displacement of existing residents caused by gentrification of the neighborhood.	Cluster	DHCD	5536	The Housing Act of 2002 contains a "circuit breaker" provision to limit property tax increases for low-income homeowners.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 2:

Housing and Protection of Historic Resources

OBJECTIVE 4:

Improve, maintain, and maximize the presence of the Frederick Douglass House.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2904	Establish a neighborhood partnership with the National Park Service.	Frederick Douglass House	Community	5545	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
			NPS	5544	The National Park Service (NPS) would coordinate with the DC government, neighbors, and others.	FY2003
2905	Identify best practices in other cities (such as Atlanta) and fund a neighborhood exchange program to gain information and examples on how to leverage historic resources for neighborhood revitalization.	Frederick Douglass House	Community	1469	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
432	Target residential investments and improvement programs around the Frederick Douglas House first.	Frederick Douglass House	Community	1316	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this.	TBD
2906	Establish and improve corridors and markers linking the Frederick Douglass House with neighborhood main streets, Anacostia Waterfront,, and Fort Stanton Park (i.e., make the site the "hub" and establish well marked, safe, and attractive "spokes").	Frederick Douglass House	NPS	5549	NPS would coordinate with the DC government, neighbors, and others.	FY2003
			DDOT	5548	DDOT will support these efforts according to the timetable deemed appropriate by project leads.	
			Community	1470	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD

Agency Responses to Citizen Priorities

PRIORITY 2: **Housing and Protection of Historic Resources**

OBJECTIVE 4: Improve, maintain, and maximize the presence of the Frederick Douglass House.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2907	Investigate the possibility of establishing a CDC focused on the restoration of the historic district and buildings.	Frederick Douglass House	DHCD	5551	CDCs are citizen and community-driven organizations and are not formed by the government. Interested groups should contact the Washington offices of LISC (Local Initiatives Support Corporation) or the Enterprise Foundation for information on resources for starting CDCs. (No time frame has been set.)	
			Community	5552	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD

Agency Responses to Citizen Priorities

PRIORITY 3:

Clean and Safe Services

Residents overwhelmingly felt that basic government services—those intended to make their community clean and safe—were substandard at best. They noted many trash-strewn and overgrown alleys, nuisance properties, obvious drug activity, and continuing perceptions of Anacostia as a high-crime area (though statistically the neighborhood has lower per capita incidents of crime than the city-wide average). Residents recommended upgrading and improving street lighting to deter criminal activity, reinvigorating citizen "Orange Hat" patrols and developing a similar crime patrol in the business community, prohibiting facilities in the neighborhood that are typically magnets for crime (such as the proposed methadone clinic), and increasing resources for Historic Preservation Office inspectors and for Department of Public Works (DPW) staff members and equipment.

OBJECTIVE 1:

Provide environment and services that deter crime.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2925	Improve street lighting.	Cluster	DDOT	4482	Historic Anacostia enhancement efforts should also support this action.	FY2002
			Community	4481	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
2924	Require persistent problem properties and facilities (methadone clinics, etc.) to provide private security.	Cluster	Community	4478	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
			MPD	4480	District 1 will use the Partnerships for Problem-Solving Process to organize key stakeholders to develop a plan for working with staff members or owners of problem properties to address any existing public safety issues.	FY2002
			OCC	1476	OCC will provide legal advice to executive agency clients.	

Agency Responses to Citizen Priorities

PRIORITY 3: **Clean and Safe Services**OBJECTIVE 1: **Provide environment and services that deter crime.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2923	Support and encourage neighborhood Orange Hat community policing.	Cluster	Community	4477	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
			MPD	6857	The Policing for Prevention group will provide technical assistance to working groups of residents and police officers in the Police Service Areas (PSAs) where residents are interested in setting up a citizen patrol. Development of training and outreach will begin in Q3 of FY2002, and actual training of groups will begin in Q4 of FY2002.	FY2002
2922	Increase police presence in neighborhoods and on Good Hope Road and Martin Luther King Jr. Avenue.	Cluster	MPD	4476	The requested action was completed in September. Two District 7 officers have been assigned to work a foot beat in this location from 10:00 a.m. to 6:00 p.m.	FY2002
2927	Provide a safe and approved place for teenagers to meet and socialize without being a threat or feeling threatened.	Cluster	MPD	4485	PSAs in the Cluster will use the Partnerships for Problem Solving-Process to work with community stakeholders to identify additional safe havens for teenagers.	FY2002
			OP	4487	The Office of Planning, in collaboration with neighborhood residents and stakeholders, will undertake a Strategic Development Plan for Historic Anacostia during FY2003. The Strategic Development Plan will (1) outline priorities for revitalization based on sound market analysis and financial stability, and (2) establish standards for design, historic preservation, land use, site planning and development appropriate to the diversity of neighborhood residents.	FY2003
			DPR	7180	DPR's Urban Park Rangers and program staff as well as MPD are working to improve this.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 3:

Clean and Safe Services

OBJECTIVE 1:

Provide environment and services that deter crime.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2927	Provide a safe and approved place for teenagers to meet and socialize without being a threat or feeling threatened.	Cluster	Community	4486	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this.	TBD
433	Dramatically improve the delivery of basic government services (enforcement of illegal dumping, bulk trash pick up, alley cleaning, public space maintenance, housing code enforcement, etc.).	Cluster	DPW	10045	DPW hired additional Solid Waste Education and Enforcement Program (SWEEP) inspectors in FY2002, bringing the number of inspectors in the Ward to three. This increased staffing will raise the level of solid waste education and enforcement and help prevent illegal dumping. On-time performance of scheduled services under DPW's purview has improved dramatically in the past 6 months (to over 80%).	Ongoing
			DCRA	10047	DCRA will have a Neighborhood Stabilization Officer (NSO) for each Cluster who will be responsible for inspection activities. For more information, please call 202-645-8285.	Ongoing
			NSI	7573	The Office of the City Administrator (OCA) has no role in this action. The Neighborhood Services Initiative (NSI) will continue to coordinate with agencies to effectively deliver services and help resolve longstanding issues.	Ongoing
			OCA	132	OCA has no role in this action. NSI will continue to coordinate with agencies to effectively deliver services and help resolve longstanding issues.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 4:

Enhance the Environment, Recreation, and Open Space, and Ensure Appropriate Development

Most residents wanted to ensure that future development in the neighborhood reinforced, rather than detracted from, the character of the neighborhood. Residents also wanted to make sure that the high-quality of development was encouraged. To this end, they recommended changes in zoning to prohibit negative uses such as methadone clinics and more research into how best to maximize the proposed Government Center to attract additional private investment on Good Hope Road and Martin Luther King Jr. Avenue. With respect to the environment and open space, residents were largely supportive of the ongoing Anacostia Waterfront Initiative but were concerned that implementation of that plan would not immediately benefit or support the existing community living in Anacostia. Residents noted a need for more indoor and outdoor structured recreation options for local youths, seniors, and adults. They also noted a need to improve the quality of open space in the neighborhood. Anacostia is fortunate to have a number of parks and tree-lined streets; However, maintenance continues to be a problem as parks are left uncared for and trees become overgrown. Access to Anacostia Park and the waterfront is currently difficult and treacherous. Residents recommended improving connections from the neighborhood to the waterfront and providing a fund to support neighborhood gardens and beautification efforts. Residents also noted the importance of partnering with active local nonprofits such as Christmas in April to advance their beautification efforts.

OBJECTIVE 1:

Prevent concentration of social service providers.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2908	Require community notification for permitting of social service providers.	Cluster	DCRA	6852	This action is the responsibility of the Department of Health (DOH), Human Services, and the new Department of Mental Health. In specific reference to certain facilities, citizens should contact DOH because Community Residential Facilities (CRF) rules are administered by DOH.	
			OCC	5555	OCC should not be the lead agency. OCC will provide legal advice to clients.	

Agency Responses to Citizen Priorities

PRIORITY 4:

**Enhance the Environment, Recreation, and Open Space,
and Ensure Appropriate Development**

OBJECTIVE 1:

Prevent concentration of social service providers.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2908	Require community notification for permitting of social service providers.	Cluster	Community	5554	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
2909	Investigate rezoning or redefinition of permitted uses within zones to require special exceptions for social service providers.	Cluster	OP	5558	The OP is working with the inter-departmental committee of the Community -Based Residential Facilities (CBRF), which is looking at the broad issues related to CBRFs and social service provisions.	FY2002
			DCRA	5556	Any change in existing land uses must be legislated by the Zoning Commission through the OP.	
			Community	1472	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
			OCC	5557	OCC will provide legal advice to executive agency clients.	
2910	Ensure early neighborhood input into the citing of government or nonprofit agencies in the neighborhood.	Cluster	OPM	10035	OPM concurs with being a facilitator for this project. There are several steps required in confirming that identified agencies can or should go to location, including community approval. OPM should be the lead in confirming program location. OP or DMPED should be the lead in assessing community opinion.	
			Community	5559	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD

Agency Responses to Citizen Priorities

PRIORITY 4: **Enhance the Environment, Recreation, and Open Space, and Ensure Appropriate Development**

OBJECTIVE 2: Increase pedestrian and traffic circulation.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2911	Eliminate the left-turn arrow on Good Hope Road turning onto Martin Luther King Jr. Avenue (a green light is sufficient).	MLK and GHR	DDOT	5562	The city can examine feasibility of this action and then make change if deemed feasible.	
2912	Provide connections from Martin Luther King Jr. Avenue to the Anacostia waterfront to support the revitalization of the avenue.	MLK to Anacostia River	DDOT	6853	The Anacostia Waterfront Initiative is focusing on this. Historic Anacostia enhancement efforts should also support this action.	FY2002
			OP	5564	The OP will continue to sponsor community planning meetings to develop a comprehensive plan for the Anacostia waterfront, including connections to and across neighborhoods.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 4:

**Enhance the Environment, Recreation, and Open Space,
and Ensure Appropriate Development**

OBJECTIVE 3:

Improve green spaces and recreational opportunities along the Anacostia waterfront.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2913	Complete the Anacostia Waterfront plan.	Anacostia River	OP	4461	The OP will continue to sponsor community planning meetings to develop a comprehensive plan for the Anacostia Waterfront. The plan will be completed in FY2002.	FY2003
			Community	4460	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
2914	Expedite funding for plan implementation in Anacostia.	Anacostia River	EOM	4462	EOM will aggressively pursue support to complete the Anacostia Waterfront Initiative in a quality and timely manner.	FY2002
2915	Preserve parkland and open space along the waterfront.	Anacostia River	OP	4463	The OP will continue to sponsor community planning meetings to develop a comprehensive plan for the Anacostia Waterfront. The plan will be completed in FY2002. Open space and parkland is included in the planning.	FY2003
			NPS	6854	Resource and open space preservation along the Anacostia Park waterfront will be addressed in the Anacostia Park General Management Plan that is currently under way.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 4: **Enhance the Environment, Recreation, and Open Space, and Ensure Appropriate Development**

OBJECTIVE 3: Improve green spaces and recreational opportunities along the Anacostia waterfront.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2916	Improve waterfront for outdoor activities for children and families.	Anacostia River	NPS	6855	Recreation and other outdoor facilities along the Anacostia Park waterfront will be addressed in the Anacostia Park General Management Plan that is currently underway.	FY2002
			OP	4465	The OP will continue to sponsor community planning meetings to develop a comprehensive plan for the Anacostia Waterfront. -The plan will be completed in FY2002. Recreation is included in the planning.	FY2003
			DPR	4464	DPR agrees with this action. DPR does not own the land along the waterfront but is heavily involved in the planning there. (The OP is conducting the effort.) DPR will work with the OP to coordinate with the U.S. Army Corps of Engineers, private groups, and others who own the land. DPR is part of the working group that is making decisions.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 4:

**Enhance the Environment, Recreation, and Open Space,
and Ensure Appropriate Development**

OBJECTIVE 4:

Encourage sustainable development and low-impact design.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2917	Provide incentives for "green-building" and low-impact design in Anacostia.	Cluster	Community	4466	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
2918	Provide examples of model affordable "green" development in historic areas.	Cluster	OP	4469	The OP staff is currently reviewing the prototype "green" project in Takoma Park and is studying its applicability for other historic districts.	Ongoing
			Community	4468	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
2919	Provide training to residents in green-building techniques.	Cluster	Community	4470	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD
2920	Identify areas available for development and work with property owners to require green development.	Cluster	OP	4473	The OP will provide community developers with maps, data, technical assistance, and case studies to promote green development.	Ongoing
			DMPED	6856	Routine development review processes encourage the use of environmentally friendly measures.	Ongoing
			Community	4472	Success of this action will depend on community leadership and individual efforts. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this activity.	TBD

Actions With No Commitments

Even though District agencies considered all actions this Cluster identified, a number of actions were suggested by citizens through the SNAP process that did not receive a commitment. Reasons for a lack of commitment ranged from the fiscal limitations (not enough money is currently available in the agency's budget), the particular agency with the authority to implement an action disagreed with the strategy, or the action needed more internal analysis before a commitment was made. These actions included the following:

PRIORITY:

Neighborhood Economic Development

Action	Location	Agency	Agency Response
Fund a study of the benefits of a "critical mass" of small contractors together in a concentrated area.	Anacostia	DMPED	Sitting decisions are properly left in the hands of individual business operators. It is unclear whether any study would result in recommendations that could be implemented.
Study potential effects on property values of new development on site, and develop a plan to mitigate increased property taxes for existing residents.	Government Center	DMPED	The development of the Government Center project is unlikely to have a significant or immediate effect on residential property taxes in the short- or mid-term. Nevertheless, the Housing Act of 2002 contains a circuit breaker" provision to limit property tax increases for low-income homeowners to abate displacement.
Complete environmental and community impact statements of the government center, and work with neighborhood to mitigate the effects.	Government Center	DCRA	Anacostia is exempted according to the policy act.

Actions With No Commitments

PRIORITY:

Housing and Protection of Historic Resources

Action	Location	Agency	Agency Response
Ensure that new development adjacent to the historic district is consistent in character with historic buildings (i.e., establish design guidelines for the area).	Cluster	OP	Design guidelines are currently in place for designated historic districts. Areas outside of designated historic districts are not subject to review by the HPO, nor are they regulated by HPO guidelines. Creation of buffer zones or conservation areas surrounding historic districts, with accompanying guidelines, could be accomplished by Council legislation or zoning overlays. This issue would need to be carefully studied by the OP.
Demonstrate the economic feasibility of quality historic restoration through case studies, advertising, fact sheets, and promotions.	Historic district	OP	Using money from the Historic Preservation Fund, the HPO will fund an economic development study on historic preservation incentives used in other cities to study applicability and implications for incentives in Washington, DC, and to serve as the basis for developing appropriate legislation.
Provide funding for training in historic restoration.	Historic district	DOES	Training offered through the one-stop career center network focuses on preparation for employment in high demand or growth occupational areas determined through local or regional labor market analyses. Our Federal funding dictates that this information be used in making decisions about training options. Historic restoration is not listed as a high-demand or growth occupation.

Actions With No Commitments

PRIORITY: **Clean and Safe Services**

Action	Location	Agency	Agency Response
Establish a playground and recreation center for children and adults.	Cluster	DPR	DPR is currently constructing and refurbishing a number of recreation centers and facilities around the District In Old Anacostia, the Anacostia Recreation Center (recently refurbished) and the Orr Recreation Center are two such centers.

Actions With No Commitments

PRIORITY:

**Enhance The Environment, Recreation, and Open Space,
and Ensure Appropriate Development**

Action	Location	Agency	Agency Response
Provide training to residents in green-building techniques.	Cluster	DOES	Training offered through the one-stop career center network focuses on preparation for employment in high-demand occupational areas determined through local and regional labor market analyses. Although the Department of Employment Services does offers skills training to prepare residents for employment, Federal funding dictates that this information be used in making skills training choices. Green-building is not listed as a high-demand or growth occupation.

Overview

While this Strategic Neighborhood Action Plan outlines and begins to address the key priorities identified by the neighborhoods in your Neighborhood Cluster, several other neighborhood initiatives are playing a major role in improving the quality of life in our neighborhoods. Those initiatives include the following:

Neighborhood Service Initiative (NSI)

Neighborhood Service strives to find permanent solutions—not just quick fixes—for persistent problems in every Ward. To this end, NSI, in partnership with residents and 13 District agencies, has identified persistent problem areas (PPAs) in the community. In most cases, when the Metropolitan Police Department has an active Police Servicing Area Plan (PSA Plan) or a Capital Community Plan, a PPA work plan was developed. The identified areas have recurring problems that need the cooperation and coordination of many

government agencies to ensure that they become clean, safe, and healthy neighborhoods. Through a core team approach, 13 government agency representatives come together weekly in each Ward to develop and implement work plans in an effort to mobilize, reclaim, revitalize, and sustain abatement of the problems in PPAs. *Because this initiative has been very active in your Neighborhood Cluster, the following few pages provide more detailed information.*

Transforming Schools Initiative (T-9)

In FY2001, DCPS selected nine schools to reconstitute and transform including facilities, curriculum, and staffing. In FY2002, another set will be selected, as well as one in FY2003. Several existing schools will serve as a pilot for the new neighborhood places model of coordinated, neighborhood-based social services being implemented by the District agencies. The T-9 school in your Ward is R. H. Terrell Junior High

School, which is located at 1000 1st Street NW. *Please contact Helen Flag at 202-442-5044 to learn more about this initiative.*

Home Again: Renovating Our City's Abandoned Properties

This initiative will promote the development of the District's vacant and abandoned properties by gaining site control of the properties and by selling them to developers, who will renovate them into new homes. The initiative will begin by gaining site control in five neighborhoods: Columbia Heights, Ivy City/Trinidad, Near Northeast, Rosedale, and Shaw. Then it will expand throughout the city. The initiative's goal is to provide at least 30% of the homes to low-income families. *Please contact Neal Drobenare at 202-727-3899 to learn more about this initiative.*

Other Neighborhood Initiatives

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Partnership for Problem Solving

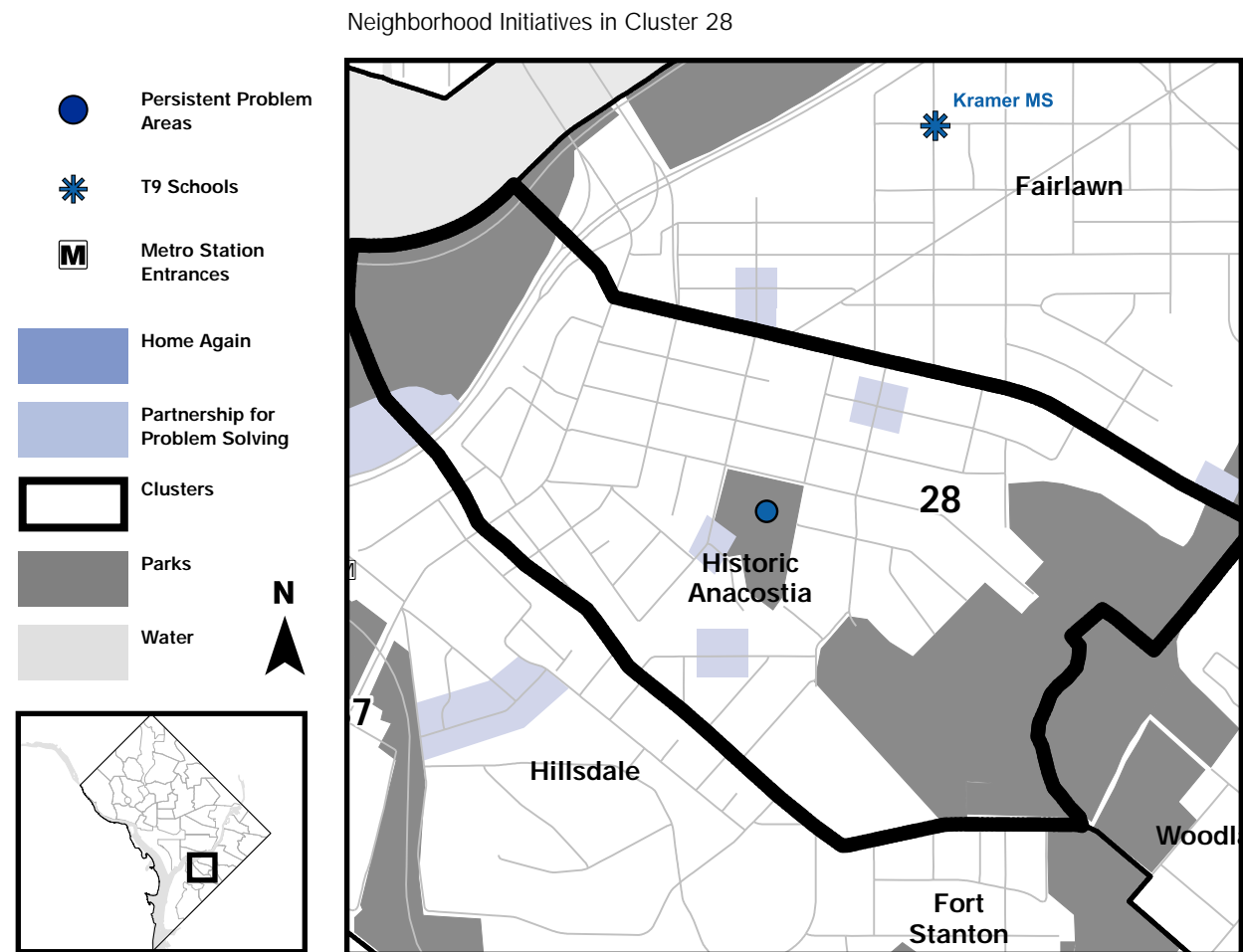
Police Lieutenants are working in partnership with the community and other stakeholders to address local public safety problems. They are developing plans specific to Police Service Areas (the geographic units that the police have implemented in the city) to facilitate the collaborative problem-solving process and to address public-safety issues. Strategies that have been developed focus on addressing offenders, victims, and locations and consist of three types of approaches: focused law enforcement, neighborhood partnership, and systemic prevention. *Please contact Ann Russell at 202-727-1585 to learn more about this initiative.*

Transit-Oriented Development (TOD)

TOD is a land use strategy to accommodate new growth, strengthen neighborhoods, and expand choices and opportunities. TOD capitalizes on bus and rail assets to stimulate and support vibrant, compact, diverse, and accessible neighborhood centers within walking distance of transit. TOD is a strategy that allows for a rich mix of uses—residential, retail, and work places—at densities that are appropriate for the neighborhood. *Please contact Karina Ricks at 202-442-7607 to learn more about this initiative.*

In many instances, the issues addressed in the SNAPs directly link with other neighborhood initiatives, thus creating synergy in areas that will receive substantial public and private resources.

The Neighborhood Initiatives map on the next page depicts the above-mentioned initiatives that are located in your Cluster.



Neighborhood Service Initiative

The Neighborhood Service Initiative is a partnership between 13 District agencies to identify, prioritize, and solve recurring service delivery problems called persistent problem areas (PPAs). PPAs are unique because there are multiple problems in a specific area that, therefore, require multi-agency strategies to solve. There is one Neighborhood Service Coordinator (NSC) for each Ward, who coordinates the work of District agencies to solve those neighborhood problems. The NSC for Ward 8 is Dionne Reeder.

To identify the PPAs for this Neighborhood Cluster, the NSC worked with Advisory Neighborhood Commissioners, community organizations, business owners, individual residents, and District agencies. Specifically, areas were identified and prioritized and then specific work plans were developed for each PPA. Listed below is a more detailed description of each PPA.

There is one PPA in Cluster 28:

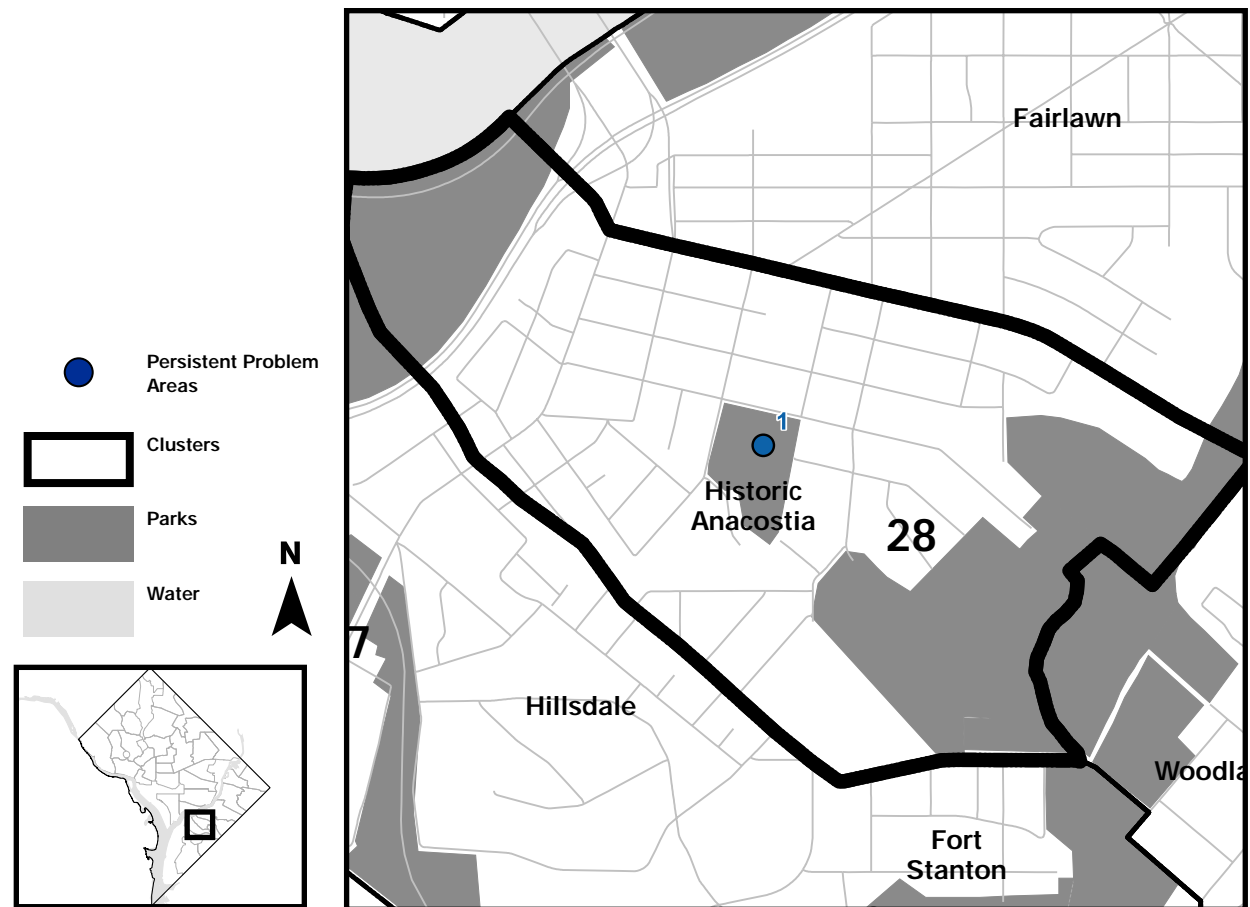
Old Anacostia SE

This PPA became active when this area became a part of Ward 8 this past winter, 2001-2002. Key problems in this area include abandon autos, nuisance properties, and infrastructure neglect. Accomplishments

have included improvement in infrastructure, removal of abandon autos, inspection of several properties, and monitoring of scheduled services. Future work in this Cluster will include educating members of the community about their rights and responsibilities, conducting multi-agency inspections of nuisance properties, ensuring enforcement for non-compliance, and guaranteeing continued infrastructure improvement and removal of abandon autos.

The Persistent Problem Areas map on the next page depicts the locations of the PPAs in your Cluster.

Persistent Problem Areas in Cluster 28



1. Old Anacostia SE

Your SNAP is a living document, not just a plan collecting dust on a shelf. In fact, a number of activities are currently under way to ensure that the priorities highlighted in this document are addressed. The following are examples:

Progress Updates to Your SNAP

The Office of Neighborhood *Action* is monitoring the status of projects with District agencies. A status update meeting will be held in each Ward twice a year to share with residents the progress of the commitments.

Implementation of Citizen-Driven Actions

The success of this plan depends on a strong partnership among District agencies, other agencies, businesses, community development corporations, the faith community, and you. To find community partners to help implement citizen actions, the Office of Neighborhood *Action* will be making contacts in your Cluster. You are strongly encouraged to take the initiative, to pull people or groups together, and to champion one of these actions. Please contact the Office of Neighborhood *Action* (at 202-727-2822) to learn where you might be able to help.

Role of your Neighborhood Planner

Your Neighborhood Planner will be responsible for implementing several actions in this Ward. The Cluster has changed from Ward 6 to Ward 8, which means neighborhood residents will be working with the Ward 8 Neighborhood Planner. This planner will focus on implementing the actions recommended in the Anacostia Waterfront Initiative framework plan, ensuring better use of the Anacostia Metro station, implementing the Anacostia Town Center transportation enhancements, and facilitating development of the Anacostia Gateway site.

What Happens
Now

6

The Strategic Neighborhood Action Plans were built heavily on past and present plans and documents that have been developed by your neighborhood and the city. For your reference, we have listed a number of relevant plans and documents for your area. Many of these plans are accessible on the Neighborhood Action website at www.neighborhoodaction.dc.gov or at your local library.

Reference Materials

Plan:	Date Completed:	Plan Development Led by:
Ward 6 Plan	1998	DC Government, DC Office of Planning
City-wide Comprehensive Plan	1998	DC Government, DC Office of Planning
Anacostia Waterfront Plan	Ongoing	DC Office of Planning
Memorial and Museums Master Plan—(DRAFT)	2000	National Capital Planning Commission
East of the River Redevelopment Initiative	2000	DC Office of Planning/DC Department of Housing and Community Development

Action Plan Partner Abbreviations

ABRA	Alcoholic Beverage Regulation Administration	DMCYF	Deputy Mayor for Children, Youth, Families, and Elders	NSO	Neighborhood Stabilization Officer
CAH	Commission on Arts and Humanities	DMH	Department of Mental Health	NTHP	National Trust for Historic Preservation
CBO	Community-Based Organization	DMPED	Deputy Mayor for Planning and Economic Development	OCA	Office of the City Administrator
CDC	Community Development Corporation	DMPSJ	Deputy Mayor for Public Safety and Justice	OCC	Office of Corporation Counsel
CFSA	Child and Family Services Administration	DMV	Department of Motor Vehicles	OSCC	Office of the Clean City Coordinator
DBFI	Department of Banking and Financial Institutions	DMO	Deputy Mayor of Operations	OCFO	Office of the Chief Financial Officer
DCFD	DC Fire Department	DOC	Department of Corrections	OCP	Office of Contracting and Procurement
DCHA	DC Housing Administration	DOES	Department of Employment Services	OCTO	Office of the Chief Technology Officer
DCHFA	DC Housing Finance Authority	DOH	Department of Health	OLBD	Office of Local Business Development
DCMC	DC Marketing Center	DPR	Department of Parks and Recreation	OP	Office of Planning
DCOA	DC Office of Aging	DPW	Department of Public Works	OPM	Office of Property Management
DCOP	DC Office of Personnel	EMA	Emergency Management Agency	OTR	Office of Tax and Revenue
DCPL	DC Public Libraries	EOM	Executive Office of the Mayor	OZ	Office of Zoning
DCPS	DC Public Schools	FEMS	Fire and Emergency Medical Services	PSA	Police Service Area
DCRA	Department of Consumer and Regulatory Affairs	FHA	Federal Housing Administration	TCC	Taxi Cab Commission
DDOT	District Department of Transportation	IGO	Inspector General's Office	UDC	University of the District of Columbia
DHCD	Department of Housing and Community Development	MPD	Metropolitan Police Department	WASA	DC Water and Sewer Authority
DHS	Department of Human Services	NCRC	National Capital Revitalization Corporation	WCCA	Washington Convention Center Authority
DISR	Department of Insurance and Securities Regulation	NPS	National Park Service	WMATA	Washington Metropolitan Area Transit Authority
		NSC	Neighborhood Service Coordinator	ZAC	Zoning Advisory Committee
		NSI	Neighborhood Service Initiative	ZC	Zoning Commission

Your District Representatives

Anthony A. Williams
Mayor

Kelvin Robinson
Chief of Staff

John Koskinen
City Administrator

Council of the District of Columbia

Linda W. Cropp
Council Chair

Jim Graham, Ward 1

Jack Evans, Chair Pro Tempore / Ward 2

O. J. Johnson, Chair, ANC 6C

Kathleen Patterson, Ward 3

Adrian Fenty, Ward 4

Vincent Orange, Ward 5

Sharon Ambrose, Ward 6

Kevin Chavous, Ward 7

Sandra Allen, Ward 8

Harold Brazil, At-Large

David Catania, At-Large

Phil Mendelson, At-Large

Carol Schwartz, At-Large

Eric Price
Deputy Mayor for Planning and
Economic Development

Herb Tillery
Deputy Mayor, Operations

Ellen McCarthy
Deputy Director, Development
Review and Zoning

Carolyn Graham
Deputy Mayor for Children, Youth,
Families, and Elders

Andrew Altman
Director, Office of Planning

Mark Platts
Associate Director, Neighborhood Planning

Margret Nedelkoff Kellems
Deputy Mayor for Public Safety and Justice

Toni L. Griffin
Deputy Director, Revitalization
and Neighborhood Planning

Julie Wagner
Acting Associate Director,
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